



Central Coast Community Energy

**70 GARDEN CT
MONTEREY, CA 93940
(831) 641-7222**

**REQUEST FOR PROPOSALS FOR:
ETRM Consultant**

Proposals are due by 11:59 PM (PST) on April 20, 2022

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SOLICITATION DETAILS SECTION

1.0 INTENT

- 1.1 Central Coast Community Energy, hereinafter referred to as CCCE, is soliciting proposals from a qualified organization(s), hereinafter referred to as “CONTRACTOR(S),” to provide technical assistance and consulting services to support CCCE’s potential acquisition of an Energy Trading and Risk Management System (ETRM).
- 1.2 This solicitation is not intended to create an exclusive service agreement and multiple awards may be made. CCCE retains the ability, at its sole discretion, to add qualified CONTRACTORS at any time.

2.0 BACKGROUND

- 2.1 CCCE is a Community Choice Aggregator (“CCA”) established in 2017 pursuant to Public Utilities Code Section 366.2 and operating as a joint powers authority pursuant to Government Code section 6500 et seq. CCCE currently serves residential, commercial and agricultural/industrial customers in communities located within the unincorporated areas of the Monterey, San Benito, Santa Cruz, and Santa Barbara Counties, as well as the cities of Arroyo Grande, Buellton, Capitola, Carmel, Carpinteria, Del Rey Oaks, Gonzales, Greenfield, Goleta, Grover Beach, Guadalupe, Hollister, Marina, Monterey, Morro Bay, Pacific Grove, Paso Robles, Pismo Beach, Salinas, Santa Maria, San Juan Bautista, San Luis Obispo, Sand City, Santa Cruz, Scotts Valley, Seaside, Soledad, Solvang, Watsonville.
- 2.2 CCCE is exploring licensing and deploying an Energy Trading Risk Management (ETRM) system to help it manage its power portfolio and financial & budget processes.
- 2.3 The range of ETRM functions may include deal capture / trade entry, position tracking and management, valuation, reporting, risk analysis, ISO Bid2Bill processes, settlements – including AP/AR integration - and budget integration.
- 2.4 The ETRM should be able to handle the full range of power and natural gas products. E.g., futures, options, swaps, structured transactions etc. While power is CCCE’s core business, the system should be equipped to value and manage natural gas derivatives and transactions such as tolls, heatrate structures, options etc.
- 2.5 CCCE is soliciting offers from qualified ETRM Advisors (“EAs”) to serve as advisors in CCCE’s selection of an ETRM system. The EA will assist CCCE in the development of business and functional requirements and evaluation frameworks as well as manage the RFP process if CCCE moves forward with ETRM procurement. CCCE will decide which ETRM system to select in an RFP.
- 2.6 Selection as an EA will not preclude a firm from future contracts supporting the deployment and operation of an ETRM system. However, selected EAs will be required to maintain a fiduciary responsibility and obligation to CCCE’s interests while fulfilling the EA role.

3.0 CALENDAR OF EVENTS

- | | | |
|-----|---------------------------------------------------------|----------------------------|
| 3.1 | Issue RFP | April 7, 2022 |
| 3.2 | Deadline for Written Questions | 11:59 pm, April 13, 2022 |
| 3.3 | CCCE provides responses to questions on CCCE's website | April 15, 2022 |
| 3.4 | Deadline to submit proposals | April 20, 2022 |
| 3.5 | Possible in person interviews of top 2 candidates | Week ending April 27, 2022 |
| 3.6 | Anticipated date CCCE will notify finalist of selection | April 29, 2022 |

This schedule is subject to change, as necessary.

3. **FUTURE ADDENDA:** CONTRACTORS, who received notification of this solicitation by means other than through a Central Coast Community Energy email, shall contact the person designated in Central Coast Community Energy herein to request to be added to the mailing list. Inclusion on the email contact list is the only way to ensure timely notification of any addenda and/or information that may be issued prior to the solicitation submittal date.

IT IS THE CONTRACTORS' SOLE RESPONSIBILITY TO ENSURE THAT THEY RECEIVE ALL ADDENDA FOR THIS RFP by either informing Central Coast Community Energy of their contact information or by regularly checking Central Coast Community Energy's Solicitations webpage at: [Central Coast Community Energy Solicitations](#). Addenda will be posted on the website the day they are released.

4.0 CCCE POINTS OF CONTACT & SUBMISSION

4.1 Questions and correspondence regarding this solicitation shall be directed to:

Primary Contact for Central Coast Community Energy

Jaya Bajpai

Chief Financial Officer

70 Garden CT

Suite 300

Monterey, CA 93940

PHONE: (831) 641-7210

Email: FinRFP@3ce.org

- 4.2 All questions regarding this solicitation shall be submitted digitally via email to FinRFP@3ce.org. The questions will be researched, and the answers will be communicated to all known interested CONTRACTORS after the deadline for receipt of questions. CONTRACTOR should include the title of this solicitation in the subject line.
- 4.3 The deadline for submitting written questions regarding this solicitation is indicated in the **CALENDAR OF EVENTS** herein. Questions submitted after the deadline will not be answered.
- 4.4 Only answers to questions communicated by formal written addenda will be binding.
- 4.5 Prospective CONTRACTOR shall not contact CCCE employees with questions or suggestions regarding this solicitation except through the primary contact person listed above. **Any unauthorized contact may be considered undue pressure and cause for disqualification of the CONTRACTOR.**

5.0 SCOPE OF WORK

5.1 ETRM ADVISORY

- 5.1.1 Evaluate CCCE's current state and desired future state based on a variety of factors, including but not limited to CCCE staff interviews, process review, inventory of existing systems and tools, strategic plans, and growth trajectory.
- 5.1.2 Identify solution set based on 5.1.1. Provide overview of budgetary and technical requirements for an ETRM system, including approximate costs for each potential component.
- 5.1.3 Develop business and non-functional requirements for an ETRM system that meets CCCE's goals and budget.
- 5.1.4 Develop RFP evaluation framework.
- 5.1.5 Contact and shortlist vendors. Develop & issue RFP. Manage RFP process, including reviewing responses and vendor demonstrations in conjunction with CCCE staff.
- 5.1.6 Identify and summarize gaps between CCCE requirements and RFP respondents' solutions.
- 5.1.7 Evaluate and rate RFP respondents' implementation plans.
- 5.1.8 Rank RFP respondents and provide CCCE with list of key issues for contract negotiations.
- 5.1.9 Any additional value-added services proposed by respondent, such as contract negotiation, implementation planning etc.

6.0 CONTRACT TERM

- 6.1 The term of the services requested anticipated to be for a period of Six (6) months with the option to extend for one (1) additional six (6) month term at CCCE's discretion.
 - 6.1.1 CCCE is not required to state a reason if it elects not to renew.
- 6.2 If the final service agreement ("AGREEMENT") awarded pursuant to this Request for Proposals ("RFP") includes options for renewal or extension, CONTRACTOR must commence negotiations for any desired rate changes a minimum of ninety days (90) prior to the expiration of the AGREEMENT.
 - 6.2.1 Both parties shall agree upon rate extension(s) or changes in writing.
- 6.3 The AGREEMENT shall contain a clause that provides that CCCE reserves the right to cancel the AGREEMENT, or any extension of the AGREEMENT, without cause, with a thirty day (30) written notice, or immediately with cause.

7.0 LICENSING/QUALIFICATION REQUIREMENTS

- 7.1 Qualified organizations must meet the following minimum criteria to respond to this RFP:
 - 7.1.1 At least 3 engagements in the past 3 years advising energy and commodity firms on Energy or Commodity Trading Risk Management System selection.
 - 7.1.2 At least 10 years' broad advisory/consulting or direct experience in wholesale power trading, risk management, and settlements.
 - 7.1.3 At least 10 years' broad advisory/consulting or direct experience in Independent System Operator wholesale markets with the full range of products and services. E.g., energy, capacity, ancillaries, CRRs etc.
 - 7.1.4 New and startup firms may count their principals' experience as their own. These principals must be the ones directly staffing the CCCE engagement if the CONTRACTOR is selected.
 - 7.1.5 CONTRACTOR is to ensure that the insurance, licensing, qualifications, and requirements herein are current during the full term of the AGREEMENT.

8.0 PROPOSAL PACKAGE REQUIREMENTS

- 8.1 CONTENT AND LAYOUT:** CONTRACTOR should provide at a minimum the following information as requested and as applicable to the proposed goods and services:
- 8.1.1 ETRM Advisory Experience:** A list showing your firm's direct prior experience in providing ETRM advisory services to energy and commodity entities. Up to 20 examples may be provided. Information to be provided must include:
- Name of client
 - Client annual revenues and sector
 - Length of engagement
 - Brief summary of the services provided
 - Specific examples of success. Success may include ETRM system acquisition in line with your firm's recommendations, savings delivered through negotiations etc.
 - For three of the clients, a reference person CCCE can contact.
- 7.1.6 STAFF QUALIFICATIONS:** The qualifications, experience, and certifications of any firm personnel that will serve as consultants for this transaction, and a description of the function each would perform. The lead personnel assigned to the CCCE engagement must have direct experience working on ETRM advisory engagements and these engagements should be highlighted in the transactions list provided.
- 7.1.7 ETRM ENGAGEMENT OVERVIEW:** An overview and description of the key tasks associated with an ETRM selection and an estimated timeline with key milestones to complete the engagement.
- 7.1.8 ETRM CONSIDERATIONS:** The technical, financial, and operational considerations of acquiring an ETRM. The considerations discussed should include the incremental complexity and costs of risk analytics, structured transaction valuations, and ISO Bid2Bill integration.
- 7.1.9 ADDITIONAL INFORMATION:** Any additional information you deem valuable to provide.
- 7.1.10 GOOD STANDING CONFIRMATION:** A written confirmation that neither you nor your firm has been or is the subject of any material investigation, findings, or sanctions by any federal or state governmental agency.
- 7.1.11 DRAFT CONTRACT & SOW:** A draft contract with terms, conditions, and Scope of Work (SOW). This is for informational purposes only. CCCE reserves the right to modify or reject a contract and SOW in its sole discretion.

9.0 SUBMITTAL INSTRUCTIONS & CONDITIONS

- 9.1 Electronic Submission. All proposals must be submitted electronically through email form with the appropriate attached documents combined into a single .pdf document not to exceed 150 MB to the following email address: FinRFP@3ce.org. CONTRACTOR should include the title of this solicitation and the name of the organization in the subject line of the email.
- 9.2 Proposal information that is not properly addressed to and not timely received by the Primary Contact will be considered undelivered. Proposals failing to provide complete responses as required may be considered non-conforming. CONTRACTOR should not send, and CCCE will not accept, paper copies of electronic proposals.
- 9.3 Acceptance. Proposals are subject to acceptance at any time within 90 days after opening. Central Coast Community Energy reserves the right to reject all proposal packages, or part of any proposal package, to postpone the scheduled deadline date(s), to make an award in its own best interest, and to waive any informalities or technicalities that do not significantly affect or alter the substance of an otherwise responsive proposal package and that would not affect a CONTRACTOR'S ability to perform the work adequately as specified.
- 9.4 Ownership: All submittals in response to this solicitation become the property of Central Coast Community Energy.
- 9.5 Compliance: Proposal packages that do not follow the format, content, and submittal requirements as described herein, or fail to provide the required documentation, may receive lower evaluation scores, or be deemed non-responsive.
- 9.6 CAL-OSHA: The items proposed shall conform to all applicable requirements of the California Occupational Safety and Health Administration Act of 1973 (CAL-OSHA).

10.0 SELECTION & SCORING CRITERIA

- 10.1 The selection of CONTRACTOR and subsequent contract award(s) will be based on the criteria contained in this RFP, as demonstrated in the submitted proposal. CONTRACTOR should submit information sufficient for Central Coast Community Energy to easily evaluate proposals with respect to the selection criteria. The absence of required information may cause the Proposal to be deemed non-responsive and may be cause for rejection.

10.2 The Scoring criteria include the following: **(100 points total)**.

SCORING CRITERIA	Max Possible Score
ETRM Advisory Experience	30
ETRM RFP Management Experience	15
ISO Markets and Bid2Bill Experience	15
Demonstrated capacity to fulfill Scope of Work as outlined	10
Pricing	25
Small and Local Preference	5
TOTAL	100

10.3 AGREEMENT award(s) will not be based on cost alone.

10.4 The award(s) resulting from this RFP will be made to the CONTRACTOR(S) that submit a response that, in the sole opinion of Central Coast Community Energy, best serves the overall interest of Central Coast Community Energy.

10.5 The award made from this RFP may be subject to approval by Central Coast Community Energy Operations Board of Directors.

11.0 FEE SCHEDULE

11.1 CONTRACTOR may elect to submit fees for a core set of services and optional value-added services. Fees for each should be all-inclusive for the entire six (6) month term of the Agreement. Staff titles/positions and applicable hourly rates shall be included for informational purposes only. All applicable tax shall be included as a separate line item.

11.2 CONTRACTOR prices stated in proposal package shall be effective from the date the proposal is submitted to the day any AGREEMENT is awarded and through the initial term of any AGREEMENT.

11.3 Prior to the start of the work, CCCE will provide a defined scope which specifies the core and value-added services it elects to contract with CONTRACTOR. The total budget will be the sum of the fees submitted by contractor for those core and value-added services.

11.4 Proposals should include any discounts and/or incentives offered.

12.0 PREFERENCE FOR LOCAL CONTRACTORS

- 12.1 CCCE desires, whenever possible, to contract with qualified small and local vendors to provide goods and services to the agency. Each local CONTRACTOR providing goods, supplies, or services funded in whole or in part by CCCE funds, or funds which CCCE expends or administers, shall be eligible for local preference points or percentages as provided in this section.
- 12.2 CCCE's Small and Local Preference Policy ("Policy") establishes a preference for qualified small, local, and diverse businesses in non-power services contract opportunities. This policy requires CCCE to directly identify and solicit small, local, and diverse businesses; reduce barriers to contracting with small, local, and diverse businesses; and incentivize small, local, and diverse businesses to engage with CCCE's contracting process. To view CCCE's Local Preference Policy, in its entirety, use the following link: [Central Coast Community Energy Local Preference Policy](#)
- 12.3 Any vendor seeking to be recognized as a small, local, and diverse business by CCCE shall be required to certify they meet the definition of small and local as set out in the Policy, and to register as a small, local, and diverse business with CCCE. Registering through the vendor registry enables CCCE to track the effectiveness of the Policy and allow CCCE to provide future notifications to its small, local, and diverse businesses concerning other bidding opportunities. To access the CCCE Local Vendor Registration Form, use the following link: [Local Vendor Registry](#)
- 12.4 When CCCE evaluates the responses to a solicitation for goods or services, where best value is the determining basis for the contract award, a five (5) points preference will be applied to the scoring evaluation for qualified small, local, and diverse businesses.
- 12.5 When CCCE evaluates the responses to a solicitation for goods or services, where lowest price, is the determining basis for the contract award, a five percent (5%) preference will be subtracted from the bid price of qualified small, local, and diverse businesses. If application of the five percent (5%) preference results in a qualified small, local, and diverse business' bid being lower than all other bids, the contract shall be awarded to the qualified small, local, and diverse business at that vendor's bid price.
- 12.6 Whenever a responsive qualified small, local, and diverse businesses and a responsive non-small, non-local business have both submitted matching lowest responsive bids, the qualified small, local, and diverse business shall be awarded the contract.
- 12.7 When a contract requires subcontractors or sub-consultants, the selected contractor shall solicit proposals from qualified small, local, and diverse businesses whenever possible. No contract awarded to a small and local business shall be assigned or subcontracted in any manner that permits more than fifty percent (50%) or more of the dollar value of the contract to be performed by an entity that is not a small and local business.

13.0 INSURANCE REQUIREMENTS

13.1 Evidence of Coverage:

13.1.1 Prior to commencement of an AGREEMENT with CCCE, CONTRACTOR shall provide a "Certificate of Insurance" certifying that coverage as required herein has been obtained. Individual endorsements executed by the insurance carrier shall accompany the certificate. In addition, the CONTRACTOR upon request shall provide a certified copy of the policy or policies. This verification of coverage shall be sent to CCCE.

13.1.2 This verification of coverage shall be sent to CCCE, unless otherwise directed. CONTRACTOR shall not receive a "Notice to Proceed" with the work under any AGREEMENT until it has obtained all insurance required and such insurance has been approved by CCCE. This approval of insurance shall neither relieve nor decrease the liability of CONTRACTOR.

13.2 Qualifying Insurers: All coverages, except surety, shall be issued by companies which hold a current policy holder's alphabetic and financial size category rating of not less than A- VII, according to the current Best's Key Rating Guide or a company of equal financial stability that is approved by CCCE.

13.3 Insurance Coverage Requirements:

13.3.1 Without limiting CONTRACTOR'S duty to indemnify, CONTRACTOR shall maintain in effect throughout the term of this AGREEMENT a policy or policies of insurance with the following minimum limits of liability:

- (i) **Commercial General Liability Insurance**, including but not limited to premises and operations, including coverage for Bodily Injury and Property Damage, Personal Injury, Contractual Liability, Broad form Property Damage, Independent Contractors, Products and Completed Operations, and cross-liability with a combined single limit for Bodily Injury and Property Damage of not less than \$1,000,000 per occurrence, and \$2,000,000 in the aggregate. *(Note: any proposed modifications to these general liability insurance requirements shall be attached as an Exhibit hereto, and the section(s) above that are proposed as not applicable shall be lined out in red. All proposed modifications are subject to CCCE approval.)*

(ii) Automobile Insurance Threshold:

Business Automobile Liability Insurance, covering all motor vehicles, including owned, leased, non-owned, and hired vehicles, used in providing services under this AGREEMENT, with a combined single limit for Bodily Injury and Property Damage of not less than \$500,000 per occurrence.

(Note: any proposed modifications to these auto insurance requirements shall be attached as an Exhibit hereto, and the section(s) above that are proposed as not applicable shall be lined out in red. All proposed modifications are subject to CCCE approval.)

(iii) Workers' Compensation Insurance, if CONTRACTOR employs others in the performance of this AGREEMENT, in accordance with California Labor Code section 3700 and with Employer's Liability limits not less than \$1,000,000 each person, \$1,000,000 each accident and \$1,000,000 each disease.

(Note: any proposed modifications to these workers' compensation insurance requirements shall be attached as an Exhibit hereto, and the section(s) above that are proposed as not applicable shall be lined out in red. All proposed modifications are subject to CCCE approval.)

(iv) Professional liability insurance, if required for the professional services being provided, (e.g., those persons authorized by a license to engage in a business or profession regulated by the California Business and Professions Code), in the amount of not less than \$1,000,000 per claim and \$2,000,000 in the aggregate, to cover liability for malpractice or errors or omissions made in the course of rendering professional services. If professional liability insurance is written on a "claims-made" basis rather than an occurrence basis, the CONTRACTOR shall, upon the expiration or earlier termination of this AGREEMENT, obtain extended reporting coverage ("tail coverage") with the same liability limits. Any such tail coverage shall continue for at least three years following the expiration or earlier termination of this AGREEMENT.

(Note: any proposed modifications to these insurance requirements shall be attached as an Exhibit hereto, and the section(s) above that are proposed as not applicable shall be lined out in red. All proposed modifications are subject to CCCE approval.)

13.4 Other Insurance Requirements:

- 13.4.1 Unless otherwise specified by this AGREEMENT, all such insurance shall be written on an occurrence basis, or, if the policy is not written on an occurrence basis, such policy with the coverage required herein shall continue in effect for a period of three years following the date CONTRACTOR completes its performance of services under this Agreement.
- 13.4.2 Commercial general liability and automobile liability policies shall provide an endorsement naming CCCE, its Directors, Board members, officers, agents, and employees as Additional Insureds with respect to liability arising out of the CONTRACTOR'S work, including ongoing and completed operations, and shall further provide that such insurance is primary insurance to any insurance or self-insurance maintained by CCCE and that the insurance of the Additional Insureds shall not be called upon to contribute to a loss covered by the CONTRACTOR'S insurance.
- 13.4.3 CONTRACTOR shall file a new or amended certificate of insurance within five calendar days after any change is made in any insurance policy, which would alter the information on the certificate then on file. Acceptance or approval of insurance shall in no way modify or change the indemnification clause in an AGREEMENT, which shall continue in full force and effect.
- 13.4.4 CONTRACTOR shall always during the term of an AGREEMENT maintain in force the insurance coverage required under an AGREEMENT and shall send, without demand by CCCE, annual certificates to CCCE. If the certificate is not received by the expiration date, CONTRACTOR shall have five calendar days to send in the certificate, evidencing no lapse in coverage during the interim. Failure by CONTRACTOR to maintain such insurance is a default of an AGREEMENT, which entitles CCCE, at its sole discretion, to terminate an AGREEMENT immediately.

14.0 CONTRACT AWARDS

- 14.1 No Guaranteed Value: CCCE does not guarantee a minimum or maximum dollar value for any AGREEMENT or AGREEMENTS resulting from this solicitation.
- 14.2 Board Approval: The award(s) made from this solicitation may be subject to approval by Central Coast Community Energy Operations Board.
- 14.3 Interview: CCCE reserves the right to interview selected CONTRACTOR before a contract is awarded. The costs of attending any interview are the CONTRACTOR'S responsibility.
- 14.4 Incurred Costs: CCCE is not liable for any cost incurred by CONTRACTOR in response to this solicitation.

- 14.5 Notification: All CONTRACTORS who have submitted a Proposal Package will be notified of the final decision as soon as it has been determined.
- 14.6 In CCCE's Best Interest: The award(s) resulting from this solicitation will be made to the CONTRACTOR that submit(s) a response that, in the sole opinion of CCCE, best serves the overall interest of CCCE.
- 14.7 Multiple Award(s): CCCE has the option to award a portion or portions of this contract to multiple successful CONTRACTORS at the sole discretion of and benefit to CCCE.

15.0 SIMULTANEOUS CONTRACT NEGOTIATION

- 15 CCCE will pursue contract negotiations with the CONTRACTOR(S) who submit(s) the best Proposal or is deemed the most qualified in the sole opinion of CCCE, and which is in accordance with the criteria as described within this solicitation. If the contract negotiations are unsuccessful, in the opinion of CCCE, CCCE may pursue contract negotiations with the entity that submitted a Proposal which CCCE deems to be the next best qualified to provide the services, or CCCE may issue a new solicitation, or take any other action which it deems to be in its best interest.

16.0 AGREEMENT TO TERMS AND CONDITIONS

CONTRACTOR selected through the solicitation process will be expected to execute a formal AGREEMENT with CCCE for the provision of the requested service. The AGREEMENT shall be written by CCCE in a standard format approved by CCCE's General Counsel.

Submission of a bid/proposal will be interpreted to mean CONTRACTOR HAS AGREED TO ALL THE TERMS AND CONDITIONS set forth in the pages of this solicitation and the standard provisions included in the **SAMPLE AGREEMENT** Section herein.

CCCE may but is not required to consider including language from the CONTRACTOR'S proposed AGREEMENT, and any such submission shall be included in the EXCEPTIONS section of CONTRACTOR'S proposal.

17.0 COLLUSION

CONTRACTOR shall not conspire, attempt to conspire, or commit any other act of collusion with any other interested party for the purpose of secretly, or otherwise, establishing an understanding regarding rates or conditions to the solicitation that would bring about any unfair conditions.

18.0 RIGHTS TO PERTINENT MATERIALS

All responses, inquiries, and correspondence related to this solicitation and all reports, charts, displays, schedules, exhibits, and other documentation produced by the CONTRACTOR that are submitted as part of the submittal will become the property of Central Coast Community Energy when received by Central Coast Community Energy and may be considered public information under applicable law. Any proprietary information in the submittal must be identified as such and marked "CONFIDENTIAL INFORMATION" or "PROPRIETARY INFORMATION," in strict conformity with the specific requirements set forth in section 8.2 above. Central Coast Community Energy will not disclose proprietary information to the public, unless required by law; however, Central Coast Community Energy cannot guarantee that such information will be held confidential. As a California government entity, CCCE is subject to the California Public Records Act and other public transparency laws and, as such, cannot guarantee the confidentiality of information marked confidential or proprietary. CCCE will respond to requests for disclosure of records related to this solicitation in accord with applicable law on disclosure requirements and exemptions to disclosure.

19.0 PIGGYBACK CLAUSE

CONTRACTOR shall indicate in their fee schedule if CONTRACTOR agrees to extend the same prices, terms, and conditions of their proposal to other public agencies that have delivery locations within the State of California limits. CONTRACTOR'S response to this question will not be considered in award of the Agreement resulting from this solicitation. If and when CONTRACTOR extends the prices, terms, and conditions of their proposal to other public agencies, any resulting agreement shall be between CONTRACTOR and the other public agencies and CCCE shall bear no responsibility or liability for any agreements between CONTRACTOR and the other public agencies.

SAMPLE AGREEMENT SECTION

The CCCE STANDARD SERVICE AGREEMENT TEMPLATE with all terms and conditions (which are hereby incorporated by reference as though set forth entirely herein) may be viewed at:

[STANDARD SERVICE AGREEMENT](#)

Vendors may review and provide a “redline” markup as part of the Proposal Package.

-- End of Sample Agreement Section --